

Mr. Chairman, Your Worship, Fellow Candidates, Concerned Citizens, Ladies and Gentlemen:

The key issues in this campaign are leadership and a business approach to the operation of our town.

Outdated concepts and past policies have left our town without visible leadership and direction.

Solutions based on political motives rather than sound business principles have left our community discontent and have resulted in Government based on Crisis Management.

Lack of Business experience has given us:

- Budget overruns
- Contract Controversies
- Unsatisfactory site plan agreements

Lack of Longrange Planning has left our town:

Without Policies to attract new business and industry andwithout job opportunities for your children.

On the other hand,

Decisive leadership, a businesslike approach and planned management will give your children the choice to live and work here.

To Streamline Town Administration my program of Planned Management will:

- Combine the Clerk and Administrator's responsibilities into one position, eliminating one layer of beaurocracy.
- Review all staff positions to ensure the most effective use of skills and time.

My Program of Planned Management will also include:

- Freezing of elected officials salaries
- Reviewing of tendering and purchasing procedures.
- Reviewing of budgets and expenditures Monthly.....
 thereby insuring best use of tax dollars.

To Create new job opportunites we must:

- Project a positive atmosphere at Town Hall towards growth of business and industry.
- Reduce red tape and assist potential employers.

My Program of Planned Management will:

- Support the efforts of the economic development officer. and will
- Pressure Federal and Provincial Governments for more job creation funds.

Present Planning Policies are outdated:

We need

- A review of the official plan
- A review of proposed plan changes for Garrison Road

We need

- To recognize and control Bingo Halls with a separate zoning category.and
- rezone property along the Queen Elizabeth for showcase industry.

Longrange Planning is essential...Good Leadership,
Good Planning and sound business practises...are the
qualities and the keysto future success.

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Tough decisions will have to be made in the next 3 years....

I am prepared to make those decisions.

You the citizens will help in the planning process.

Specialists from our community will be recruited to serve on:

- A Volunteer Planning Board
 - and
- Volunteer Advisory Committees

Proposed solutions and recommendations forwarded by these committees will assist my council in making sound and informed decisions. Responsible and responsive government must be the foundation for the remainder of the 80's.

Responsible in the most effective use of taxpayers dollars.
Responsible through effective authority and good leadership.

Responsive to the concerns of citizens and taxpayers.
Responsive to higher governments and new ideas.

To Summarize:

I believe in the potential of this community and in the skills of our citizens.

I support new business and industry....to create jobs and keep taxes to an absolute minimum.

I am committed to streamlining Town Administration....

Giving you value for tax dollars.

My leadership abilities and business experience will give you responsible and responsive government.

You the citizens deserve it....the future of this community depends on it.

Thank you very much.

HEINZ HUMMEL, MAATO Mayor



206 Jarvis Street, Fort Erie, Ontario L2A 2S6 416-871-1600

OFFICE OF THE MAYOR

30 December, 1982

Mr. Louis McDermott 108 High Street Fort Erie, Ontario

Dear Mr. McDermott:

Further to your request for campaign information, I am pleased to enclose the following:

Copy of Inaugural Address

- ii) Copy of Ridgeway High School Candidates Night Speech iii) Letter to all Voters
- iv) Coloured information pamphlet
- v) Reminder Card
- Campaign Button vi)

Thank you for your interest in preserving Fort Erie's history.

> very *ruly, Yours

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Heinz/K/. Hummel